**IMBA 210: Tentative Schedule**

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| **Date** | **Time** | **Topic** |
| **Fri. 1/24/2025** | **3:00 - 7:00 pm** | **Course Intro; Cost Concepts; CVP** |
| **Sat. 1/25/2025** | **8:00 am - 2:00 pm** | **CVP; Decision Framing; ABC** |
| **Fri. 1/31/2025** | **3:00 - 7:00 pm** | **Master Budgeting; BSC** |
| **Sat. 2/1/2025** | **8:00 am - 2:00 pm** | **BSC; Ethics; Flex Budgeting; Relevant Costing** |
| **Fri. 2/7/2025** |  | **No Class – group work** |
| **Sat. 2/8/2025** |  | **No Class – group work** |
| **Fri. 2/14/2025** | **3:00 - 7:00 pm** | **TOC (The Goal)** |
| **Sat. 2/15/2025** | **8:00 am - 2:00 pm** | **TOC (The Goal); Case Presentations** |

**WEEK 1**

**Friday, Jan. 24, 2025 – 3:00-7:00pm**

* **Intro to course**
* **Syllabus**
* **Learning Journal**
* **Case Presentation Outline**
* **Sample Case PPT presentations [my website]**
* **Groups formed, introduced**
* **Creative Inquiry Exercise**
* **Cost flows (Ch. 1) [5-6]**
* **Cost behavior (Ch. 1) [7-10]**
* **Two income statements (Ch. 1) [11]**
* **CVP analysis (Ch. 2; Bike example) [12]**
  + **XY Chart [13]**
  + **Formulas [14]**
* **Accounting Information System Diagram [15-17]**
* **Dinner**
* **Learning journals (Growth – example on my website)**

**Saturday, Jan. 25, 2025 – 8:00am-2:00pm**

* **Review**
* **Breezy Boat Company (Case Inquiry with partners) [18-20]**
  + **Decision Framing (posted on the board)**
* **Lunch**
* **ABC and OH allocation (Ch. 6) – Classic Brass example [21-25]**
* **ABC – Sarver example [26-32]**
* **Case discussion: Fine Print Company (A), (B), (C)**
* **Learning Journals (Growth and Application)**
* **Review handout [26-32]**
* **Case discussion: Fine Print Company (A), (B), (C)**

**WEEK 2**

**Friday, Jan. 31, 2025 – 3:00-7:00pm**

* **New Groups**
* **Budgeting/Profit Planning (Overview of the Master Budget and its Purposes) [33-45]**
* **Problem 9-22 discussion: Granger Stokes (Behavioral Aspects of Budgeting: Ethics and the Manager) [46]**
* **Case 9-28 discussion: Ferguson & Son Manufacturing Company (Evaluating a Company’s Budget Procedures) [47-48]**
* **Teams read and discuss the five cases -- Choose one of the cases for Weeks 3 and 4.**

**Saturday, Feb. 1, 2025 – 8:00am-2:00pm**

* **Balanced Scorecard [49-53]**
* **Case discussion: Weierman Department Store (Constructing a Balanced Scorecard) [54-55]**
* **Ethics: Teaching [57-58]**
* **Ethics: Assessment [59-60]**
* **Flexible Budgets (Static Budgets; Flexible Budgets; Overhead Performance Report) [61-72]**
* **Relevant Costs for Decision Making (Ch. 7) [73-87]**
* **Learning Journals (Application, Analysis, and Synthesis)**

**WEEK 3 (no class; group work)**

**Sunday, Feb. 2, 2025 -- Sunday, Feb. 9, 2025**

* **Groups work off-site on cases.**
* **Cases should be analyzed, solved, and prepared for a group presentation on the last day of class, Saturday, Feb. 15, 2025.**
* **Write in Learning Journals (Application, Analysis, and Synthesis)**

**WEEK 4**

**Friday, Feb. 14, 2025 – 3:00-7:00pm**

* **The Goal (Throughput Accounting; TOC) [89-104]**

**Saturday, Feb. 15, 2025 – 8:00am-2:00pm**

* **Groups present final cases**
* **Group self-evaluations**
* **Learning Journals (Application, Analysis, and Synthesis)**

**Learning Journals are due by 5:00 pm on Monday, Feb. 17, 2025 and are to be submitted in the Assignments module of the Canvas course website.**